



wildlife | fish | habitat

Our Vision

An Alberta with an abundance and diversity of wildlife, fish and their habitats; where future generations continue to use, enjoy and value our rich outdoor heritage.

Our Mission

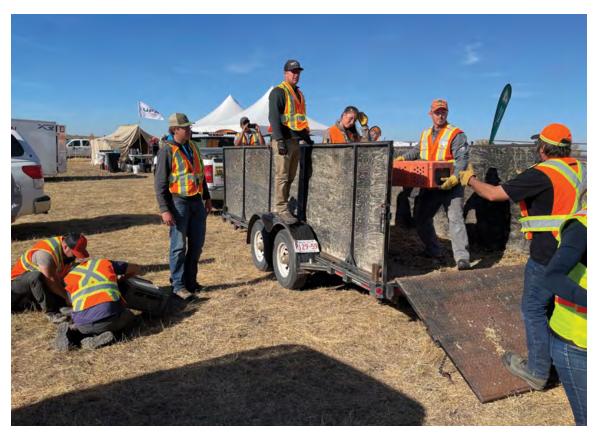
ACA conserves, protects and enhances fish and wildlife populations and their habitats for Albertans to enjoy, value, and use.

Contents

1.0	Introduction	1
1.1	Linkages to ACA's 2019 – 2029 Strategic Business Plan	2
1.2	Regional Boundary Map	2
2.0	Business Program Areas	3
2.1	Finance and Administration	3
2.2	Business Development	4
2.3	Human Resources	4
2.4	Health and Safety	6
2.5	Information Technology	6
3.0	Resource Programs	8
3.1	Information, Education, and Communications	8
3.2	Wildlife	14
3.3	Fisheries	20
3.4	Land Management	26
4.0	Report A Poacher	30
5.0	ACA Grants	32
6.0	Compensation and Damage Prevention	34
7.0	Monitoring and Accountability	36
8.0	Financial Summary	37

Cover photo: ACA, Terri Perron Project: Lake Aeration

Digital copy of this plan is available on our website: www.ab-conservation.com/aop



Project: Taber Pheasant Festival photo: ACA, Don Myhre

1.0 Introduction

Alberta Conservation Association's (ACA) Annual Operating Plan 2023/24 informs Albertans, our stakeholders, and partners about the projects we are undertaking this fiscal year and how we are directing revenue to our various program areas. The plan guides us in fulfilling our mission to conserve, protect, and enhance fish and wildlife populations and their habitats for all Albertans to enjoy, value, and use. It also assists us with meeting our delegated responsibilities, through the *Wildlife Act*, to the Minister of Environment and Protected Areas (EPA).

When reviewing this document, you may notice a discrepancy between the numbers in the program budget and those stated in the Financial Summary (Section 8). This difference is attributed to how costs for activities such as training, professional development, and public speaking are budgeted.

The budget is typically allocated within the program area and not within a specific project.

We report on budgets within 12 program areas:

1) Finance and Administration, 2) Business Development, 3) Human Resources, 4) Health and Safety, 5) Information Technology, 6) Information, Education, and Communications, 7) Wildlife, 8) Fisheries, 9) Land Management, 10) Report A Poacher, 11) Grants, and 12) Compensation and Damage Prevention Program.

In 2023/24, we anticipate receiving roughly \$4.8 million in partner (non-levy) and/or in land value. Projected levy revenue from hunting and fishing licenses is \$14.4 million. Thanks to the efforts of our dedicated employees and the generosity of our various donors and partners, the majority of this funding will be directed back into conservation efforts.

A key to the long-term viability of hunting and angling (and therefore conservation) in this province is the recruitment, retention, and education of hunters and anglers. Historically, this collective group has been the driving force behind conservation initiatives in Alberta, and its members continue to contribute their time. effort, and money (through levies on licences) into conserving Alberta's natural heritage. Considering the role they play in conservation, it is crucial that we continue supporting retention, recruitment, and education activities. We will continue to support a range of mentored fishing (National Recreational Fisheries Award-winning Kids Can Catch program) and hunting events. We will also work on communications campaigns such as Harvest Your Own that increase the awareness of opportunities for getting involved in hunting and angling, and of the important role hunters and anglers play in conservation.

In our partnership with Hunting for Tomorrow, we will continue to reimburse the cost of the first Wildlife Identification Number (WIN) card for any youth who successfully completes the Conservation and Hunter Education Training Program. Along with receiving a reimbursement of \$8.40 (cost of the WIN card), each youth receives an information package containing literature on each of our member groups, giving them an opportunity to learn more about Alberta's conservation community.

A significant part of our work involves developing and maintaining partnerships. These partnerships contribute to the success and scope of our conservation work. Our partnerships span across all our program areas, including wildlife, fisheries, land management, communications, and administration. We will continue to work closely with our member groups, non-member groups, corporate partners, and EPA.

Our most important partners are Alberta's hunters, anglers, and trappers, and we expect them, along with our many other partners and stakeholders, to hold us accountable. We'd like to hear from you if we do not meet your expectations for the conservation work you have told us you want to see happening in Alberta.

1.1 Linkages to ACA's 2019 – 2029 Strategic Business Plan

The 2019 – 2029 Strategic Business Plan includes both a three-year and ten-year business plan. The objectives identified in the three-year plan are reviewed annually and updated if a significant change in strategic direction is warranted. The Strategic Business Plan is a roadmap that keeps us focused on the strategies that influence our effectiveness. This clear sense of direction enables us to develop the most appropriate means of reaching our goals, which contributes to our success in fulfilling our Mission and achieving our Vision.

1.2 Regional Boundary Map



2.0 Business Program Areas

2.1 Finance and Administration

The Finance and Administration Programs focus on ensuring the smooth day-to-day operation of ACA. Tasks performed in these programs include payroll, payables, receivables, and administrative support for our managers and Board of Directors.

Table 1: Finance and Administration Projects for 2023/24

Project		Primary Purpose	Expected Outcomes
ACA Partner Total	\$791,913 \$40,000 \$831,913	Provide financial services that safeguard company assets. Ensure legal and contractual obligations are met. Provide accurate and timely information to ACA's decision makers.	Manage assets effectively. Provide complete and timely legal reporting. Support management's information needs and facilitate effective decision-making.
LL – RA (Rege Alberta)	enerative	Provide Management support and financial expertise for the Federal LL-RA project in collaboration with	Provide Financial services for the project. Oversee cash management & financial reporting.
ACA	\$0	Food Water Wellness Foundation	Support Management in executing deliverables for project.
Partner	\$1,039,379	(FWWF)	Maximize agricultural climate solutions through integration of beneficial management practices.
Total	\$1,039,379		benencial management practices.
Administration	on	Provide administrative support to all areas to enhance the efficiency and	Support Board of Directors, executive, and management.
ACA	\$1,319,453	effectiveness of internal operations.	Maintain building operations throughout the province.
Partner	\$43,588		
Total	\$1,363,041		



Project: SHARP - Species Habitat Assessments and Ranching Partnership photo: ACA, Garret McKen

2.2 Business Development

The Business Development Program maintains strong collaborative relations with our existing corporate partners and fosters new partnerships with municipalities and businesses operating in Alberta. Business Development raises awareness of ACA in the corporate community and creates opportunities for municipalities and corporations to support our conservation work. We recognize multi-year business relationships through our Corporate Partners in Conservation program. In 2023/24, we will continue to explore ways of

generating non-levy revenue, which will include print and digital advertising sales; sponsorship of conservation projects in our Wildlife, Fisheries, and Land Management programs; support for outreach events such as Kids Can Catch, Taber Pheasant Festival, and Waterfowl Warmup; and corporate contributions to ACA grants and terrestrial conservation offsets. Business Development also works closely with the Information, Education, and Communications Program to ensure ACA brand identity is maintained internally and externally.

Table 2: Business Development Projects for 2023/24

Project	Primary Purpose	Expected Outcomes
Business Development Support	Strengthen existing partnerships and develop new relationships that support ACA programs and projects.	Increase non-levy revenue by 5 percent minimum above previous fiscal year.
ACA \$297,326		Sign on a minimum of five new corporate partners and/or increase contributions or multi-year commitments from five
Partner \$0		existing Corporate Partners in Conservation.
Total \$297,326		
ACA Store	Provide opportunities for staff to	· Increase ACA brand recognition in the public and business
ACA \$19,948	receive ACA-branded clothing for work (office, field, meetings, and	community. Maintain employee satisfaction with branded merchandise.
Partner \$0	tradeshows), and personal use.	maintain employee satisfaction with standed merenandise.
Total \$19,948		

2.3 Human Resources

Human Resources implements strategies and policies that meet organizational objectives. In 2023/24, our focus continues to be the investment of: 1) employee health and wellness, 2) training and development, and 3) creating a culture where

employees are engaged and enthusiastic. Creating an environment conducive to learning through experience, coaching, mentoring, self-learning, as well as through training and development is a must in a well-functioning organization.

Table 3: Human Resources Projects for 2023/24

Project	Primary Purpose	Expected Outcomes
Program Coordination ACA \$200,820 Partner \$0 Total \$200,820	Explore new ways to keep employees informed, supported, and engaged. Stay informed and up to date on Human Resources issues and best practice strategies. Promote and maintain a safe hassle-free work environment. Maintain the Work Place Harassment and Diversity Committee.	 Create a corporate culture that attracts and retains employees. Increase job satisfaction to foster a productive work environment with a higher retention rate. Recognize human capital as the resource that drives organizational success. Maintain management system targets and evaluate success and diversity. Maintain a safe and inclusive working environment.

Project	Primary Purpose	Expected Outcomes
Professional Development ACA \$27,500 Partner \$0 Total \$27,500	Improve the talent development of ACA employees through professional development, career development, and improved performance management. Enhance teamwork and inter-team collaboration. Support employees in academic upgrades.	 Support individuals and organizational effectiveness by offering approved learning and development to support the employee and ensure success. Invest in professional development programs to improve leadership capabilities, job skills, and employee productivity. Maintain a work environment that motivates and inspires. Well-trained employees receive personal satisfaction from a job well done. Enhance capabilities and make the workplace an environment that supports people's initiative, creativity, responsibility, and meaning.
Professional Memberships ACA \$8,000 Partner \$0 Total \$8,000	Encourage employees to contribute to self-regulating professional associations committed to promoting excellence in professional practices.	Increase awareness and credibility of ACA and our employees by promoting and maintaining high standards of professional competence and ethics.
Health and Wellness ACA \$43,000 Partner \$0 Total \$43,000	Promote the achievement of work-life balance and wellness for our employees, ensuring they are incorporated into the culture of the organization. Promote a healthy workplace both physically and mentally. The aim of measures for workplace well-being is to complement health and safety measures to make sure employees are safe, healthy, satisfied, and engaged at work.	 Reduce stress among employees to improve mental health by encouraging healthy lifestyle and healthy work-life balance. Invest in employees to ensure an open and friendly culture and employee wellbeing. Encourage social, physical, emotional well-being with a diverse health and wellness program. Workplace well-being relates to all aspects of working life, from the quality and safety of the physical environment, to how employees feel about their work, their working environment, the climate at work, and the work organization. Continue to build and support a positive, fair, and open work environment.
Service Awards ACA \$10,000 Partner \$0 Total \$10,000	Recognize employees for their loyalty, commitment, and achievements. Celebrate the unique skills and contributions of the employee.	Provide service awards to employees who reach milestones. Examine and source innovative service awards on an annual basis.
Online Survey The budget is allocated within Program Coordination.	Determine level of employee satisfaction with various aspects of ACA. Maintain the high level of employee satisfaction.	 Conduct annual employee survey. Identify challenges and develop action plans for improvements. Engaged and motivated employees lead to increased productivity and overall satisfaction.
Recruitment ACA \$6,500 Partner \$0 Total \$6,500	Provide the organization with well-trained, well-motivated employees. Create a corporate culture that attracts and retains employees of all generations. Embrace new recruitment technologies.	Promote ACA as an organization where employees can build their careers and expand their skills. Hire employees with the knowledge, skills, and ability to perform the job and whose beliefs and behaviours fit our organizational culture. Ensure equal opportunities available for all employees.
Career Fairs ACA \$2,000 Partner \$0 Total \$2,000	Hire high-quality students for temporary summer work. Build employment relationships with students.	 Promote ACA to college and university students. Provide co-op and intern opportunities to students.

2.4 Health and Safety

Our Health and Safety Program is an integral part of our operations, ensuring all work is conducted in a healthy and safe manner, regardless of the working environment or situation. Administered by ACA's Health and Safety Committee, the program relies on input from staff and management so that principles and practices remain current, comprehensive, easy to apply, and relevant for day-to-day operations. Maintaining the best possible Health and Safety Program requires constant feedback through internal reviews of program materials and an emphasis on incident reporting and tracking.

In 2023/24, our goal is to ensure employees continue to embrace ACA's Health and Safety Program and are kept safe and healthy. We will foster a company culture and work environment that ensures safety is a company priority, which includes providing employees with the necessary training, equipment, materials, and procedures required to conduct work in a healthy and safe manner. Improvements to the Health and Safety Program are continuous so the program remains comprehensive, efficient, effective, and current.

Table 4: Health and Safety Projects for 2023/24

Project	Primary Purpose	Expected Outcomes
Health and Safety ACA \$136,514 Partner \$0 Total \$136,514	Foster a company culture and working environment where all employees can work in a safe and healthy manner. Continue to monitor, maintain, and improve upon the Health and Safety Program so that it remains comprehensive, efficient, effective, and current.	 Eliminate workplace injuries as well as loss or damage to property, facilities, materials, and equipment. Continue to maintain and improve a Health and Safety Program that integrates workplace safety effectively into ACA operations. Provide ACA employees access to health and safety resources (e.g., forms, policies, procedures, and other reference materials). Provide employees with the necessary training, equipment, materials, and procedures required to conduct work in a healthy and safe manner. Respond to all health and safety incidents, including near misses, develop and implement corrective actions as required, and communicate results to all staff. Operate the Health and Safety Program in a transparent and open manner.

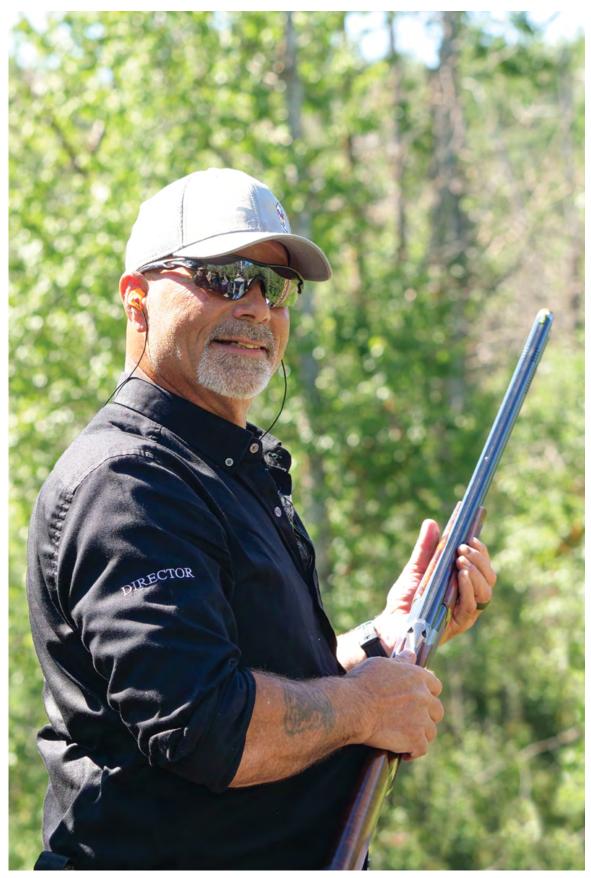
2.5 Information Technology

The Information Technology (IT) Program is responsible for the day-to-day operation, management, and strategic direction of ACA's information technology services. The program's primary activities and applications include network and data security and backup, corporate

telephone systems, intranet website, financial applications, payroll system, GIS applications, and several other applications and services. Core responsibilities also include ensuring workstation and network functionality, providing end-user support, and data recovery.

Table 5: Information Technology Projects for 2023/24

Project	Primary Purpose	Expected Outcomes
Information Technology/ Systems ACA \$423,999 Partner \$0 Total \$423,999	Manage and operate ACA's IT infrastructure on a daily basis. Provide technical support to all areas of ACA's information technology and management systems. Provide IT initiatives that reduce costs, environmental impacts, and provide future growth.	 Maintain security of ACA network and data structures. Ensure existing technology provides information in an efficient and effective manner. Research and review new technology that supports ACA's strategic goals and objectives. Coordinate IT projects and processes with external consultants.



Project: Waterfowl Warmup photo: ACA, Charmaine Brunes

3.0 Resource Programs

3.1 Information, Education, and Communications

The Information, Education, and Communications Program is responsible for increasing awareness, supporting education outreach, and generating interest in conservation, ACA, and its work in wildlife, fisheries, and habitat.

Communications is key to conservation's future by building relationships and partnerships

among our stakeholders, corporate citizens, and the public. This resource program portfolio includes corporate communications, advertising and marketing, social media, brand management, education outreach, and wildlife, fisheries, and land management resource program support.

Table 6: Information, Education, and Communications Projects for 2023/24

Communications			
Project		Primary Purpose	Expected Outcomes
ACA Partner Total	\$53,203 \$0 \$53,203	Increase awareness of ACA brand recognition and key ACA events, programs, and projects while promoting hunting and fishing in Alberta.	Identify key advertising opportunities and implement strategies that align with the Strategic Business Plan's four-year objectives. Coordinate cross media targeted advertising promoting hunting, angling, and conservation in Alberta. Ongoing
ACA Partner Total	Own \$126,498 \$0 \$126,498	Develop and maintain a hunting focused multi-media resource to retain and recruit hunters while building a positive profile of hunting to non-hunting demographics.	 Provide an educational resource on how to hunt and harvest in Alberta. Maintain a viable and interesting resource year-round for hunters in Alberta. Positive annual audience growth across all media platforms. Research a series of three studies over 4 years completed by a PhD student at the University of Alberta. Overall research goal: Identify food-related benefits of hunting that resonate with the core values of ambivalent hunters in Alberta to strengthen the appeal of hunting wild game for food. Ongoing
Social Media Facebook, Tw Instagram, Yo Constant Con ACA Partner Total	ouTube,	Use social media to connect and develop new audiences by highlighting the projects, events, and values of ACA, its member groups, and conservation in Alberta. Assist Alberta Environment and Protected Areas (EPA) with promotion of various initiatives including the Aquatic Invasive Species Program and Family Fishing Weekends.	 Produce and deliver monthly Constant Contact e-newsletters to inform and promote news and events with an annual database supplied by EPA Wildlife Identification Number (WIN) card purchases consent in April 2023. Promote various ACA activities and events that occur throughout the year including tradeshows, wildlife cameras, fish stocking dates, grant applications, Taber Pheasant Festival, Kids Can Catch, Waterfowl Warmup, and provincial pheasant releases. Interact and engage daily with audiences on Facebook, Twitter, and Instagram. Increase number of followers on social media platforms. Increase awareness of conservation issues such as aquatic invasive species, native trout, and member group activities. Assist member groups and other organizations and partnerships with social media resources. Ongoing

Project	Primary Purpose	Expected Outcomes
Internal Communications ACA \$6,607 Partner \$0 Total \$6,607	Support the ACA President and CEO; Business Development; Human Resources; and Wildlife, Fisheries, and Land Management programs.	 Provide all planned and approved communications needs as well as address any unforeseen opportunities, whether internally or sourced through a third party. Complete online seasonal job postings by mid-December 2023. ACA vehicle/asset branding. Develop key communications materials to ensure appropriate branding and messaging (e.g., media releases, fact sheets, poster templates, presentations). Ongoing
Stakeholder Communications ACA \$3,889 Partner \$0 Total \$3,889	Assist member groups and stakeholders in communications support where viable.	Provide creative and promotional support where possible fostering positive business relationships. Ongoing
Publications/Print		
Project	Primary Purpose	Expected Outcomes
Conservation Magazine Spring/Summer Fall/Winter ACA \$106,339 Partner \$6,000 Total \$112,339	Publish a free magazine that engages multi-interest audiences and connects them with ACA and its conservation projects, member groups, stakeholders, and partners.	 Produce, publish, promote, and deliver 30,000+ hard copies of Conservation Magazine, seasonally in spring and fall, with digital versions available online. Increase subscription base. Ongoing
Alberta Discover Guide ACA \$105,427 Partner \$10,000 Total \$115,427	Provides a comprehensive reference to several hundred sites conserved for the purpose of habitat protection and made available for recreational use by our stakeholders. Promotes the value of habitat conservation and the benefits of securing that habitat for wildlife.	 Produce, publish, promote, and deliver 35,000 hard copies of the Guide with digital versions available online. Update and refresh the Alberta Discover Guide app annually. Foster relationships with conservation partners who are key contributors to the Guide, such as Alberta Fish & Game Association (AFGA) and its affiliated clubs, Ducks Unlimited Canada (DUC), and Nature Conservancy of Canada (NCC). Promote EPA and ACA program messaging such as invasive species, the native trout recovery program, and ABHuntLog. Ongoing
Annual Operating Plan ACA \$5,117 Partner \$0 Total \$5,117	Provide stakeholders with information on ACA resource program projects and operations.	 Prepare the Annual Operating Plan draft for the ACA Board of Directors meeting, December 2023. Coordinate, edit, and design the Annual Operating Plan. Complete and post the Annual Operating Plan, after ACA Board of Directors approval, in April 2023, to coincide with the fiscal year. Ongoing

Project	Primary Purpose	Expected Outcomes
Annual Report ACA \$6,746 Partner \$0 Total \$6,746	Provide stakeholders financial reporting and transparency in operations.	 Produce the Annual Report by September 2023. Report audited financial statements to stakeholders. Coordinate editing and post ~ 45 resource program annual summaries (Wildlife, Fisheries, Land, and Communications) online by April 15, 2023. Ongoing
Grants Reports and Forms ACA \$4,177 Partner \$0 Total \$4,177	Provide stakeholders information about ACA Grants Fund projects awarded, allocations, and activities.	 Post and promote interim reports, annual report, grant information, and application deadlines. Enhance the Grants Programs communications. Produce the Grants Fund Annual Report by fall 2023 for grant eligible committee meeting in December 2023. Ongoing
On Site Signage The budget is allocated within the Land Management and Fisheries programs.	Work with the land and fisheries teams to produce branded conservation site signs, Fisheries Access Site signs, and specialty signs as required.	Design and coordinate proofing, quotes, and printing of outdoor signs. Ongoing
Other Publications ACA \$2,227 Partner \$0 Total \$2,227	Work with ACA resource programs, EPA, and member groups to update existing publications as determined.	Provide publishing support through design, editing, proofing, and printing. Ongoing
ACA Project Reports ACA \$6,985 Partner \$0 Total \$6,985	Provide publishing support for resource programs within research.	 Create awareness and accessibility to ongoing project research by ACA. Post ACA Project Reports online by the end of April 2023. Ongoing
Website		
Project	Primary Purpose	Expected Outcomes
Website Media and Development ACA \$67,549 Partner \$0 Total \$67,549	ACA's external websites provide an accessible information gateway that engages users and profiles our conservation projects, member groups, Corporate Partners in Conservation, events, and publications.	 Provide access and navigation for users to angling and hunting information. Provide ACA conservation projects enhanced profile. Provide online support for donations, event registration, and public engagement. Continually monitor and update website content to ensure the most recent and accurate information is provided and that all links, downloads, and postings are valid and functional. Always implement search engine optimization practices. Expand design, navigation, and advertising. Ongoing
Migratory GPS Project ACA \$0 Partner \$0 Total \$0	ACA's website provides streaming GPS information on collared species to engage hunting and conservation audiences.	 Create awareness of harvestable species to a cross interest audience. Create a platform that can expand to other species tracking in Canada and North America. Cultivate new conservation audiences. Ongoing

Table 7: Education and Outreach Events for 2023/24

Project	Primary Purpose	Expected Outcomes
Wildlife Cameras ACA \$11,79 Partner \$ Total \$11,79	locations in Edmonton.	Maintain remote camera infrastructure at existing nest sites. Educate the public about peregrine falcon behaviour, biology, and its <i>Threatened</i> status in Alberta, and other species of designation such as the ferruginous hawk. Increase traffic to our website and engage new audiences in ACA projects and events. Explore opportunities for similar remote camera coverage of other species. Ongoing
Museum Project ACA \$40,72 Partner \$5 Total \$40,72 Native Trout Recovery ACA \$1,17	ACA programs and projects, and conservation efforts in Alberta working with the Royal Alberta Museum. Engage and educate public audiences to the Alberta native	Engage and educate audiences in conservation with a focus on youth. Capitalize on new partnerships and exhibits with the Royal Alberta Museum. Create new opportunities for conservation awareness and scope of stakeholders. New Promote key messaging of Endangered native trout species. Host the native trout recovery website.
Partner \$4,00 Total \$5,17	support media efforts of the project	Explore media and point of purchase opportunities for education outreach. Develop and provide media assets as needed. Ongoing
Taber Pheasant Festival ACA \$209,52 Partner \$110,20 Total \$319,72	practices.	 Continue to work with local organizations and businesses to support and coordinate the Taber Pheasant Festival. Increase awareness of upland game bird habitat requirements and increase landowner participation in habitat enhancement projects. Encourage continued interest in pheasant and upland game bird hunting beyond the event. Increase overall number of youth and families hunting upland game birds each year (increased hunting licence sales). Introduce non-hunters to positive experiences related to hunting through culinary events, education, and entertainment. Continue to partner build with Alberta Hunter Education Instructors' Association (AHEIA), AFGA, Town of Taber, Municipal District of Taber, Heritage Inn, Taber Chamber of Commerce, Taber Economic Development. Ongoing
Kids Can Catch ACA \$19,05 Partner \$16,50 Total \$35,55	0	Promote the Kids Can Catch Program as a way for local organizations to introduce youth and adults to fishing, fish conservation, and responsible angling. Engage local organizations and businesses to support and coordinate family fishing events in communities across Alberta. Public promotion of Kids Can Catch events through various media. Help local organizers connect with resources and volunteers to mentor new and young anglers on responsible and ethical angling practices. Encourage continued interest in angling beyond Kids Can Catch events, including awareness of fishing opportunities at stocked and aerated lakes. Increase overall number of youth and families fishing each year (increased fishing licence sales).

Project		Primary Purpose	Expected Outcomes
ACA Partner Total	\$19,190 \$23,500 \$42,690	Host an annual sporting clays fundraiser as an opportunity for the public, businesses, and conservation organizations to support the Report A Poacher (RAP) program.	 Increase awareness of and funds for the RAP program. Promote responsible and ethical hunting practices. Strengthen corporate relationships in the pursuit of long-term partnerships in conservation. Ongoing
WIN card			
Project		Primary Purpose	Expected Outcomes
ACA Partner Total	\$35,150 \$0 \$35,150	Encourage recruitment of young people into hunting and allow ACA and our member groups to connect with new hunters when they purchase their first WIN card.	 Increase the number of youth 12 to 17 years old who complete the AHEIA hunter education program. Introduce and connect young hunters to programs, information, and other groups to enhance their experience. Ongoing



Project: Kids Can Catch photo: ACA, Charmaine Brunes



Project: Range Expansion of Wild Turkey photo: ACA, Mike Jokinen

3.2 Wildlife

ACA's Wildlife Program takes on a wide range of projects based on the priorities we are provided from conversations with stakeholder groups and the Government of Alberta.

The future of wild turkeys within Alberta is far more optimistic going forward, as we continue with the translocation of wild birds. This long-term endeavour aims to disperse wild turkey groups with each large enough to sustain a breeding population through the tough years. We will continue bringing in wild birds from other jurisdictions, as well as within Alberta where the local population level has built up to allow a surplus for translocation to other areas. This will, in time, provide greater overall population sustainability, and more hunting opportunities for future generations.

Our stewardship activities with producers, counties, irrigations districts, and many others,

continue to thrive! We are working with these partners to improve wildlife habitat on more than 600,000 acres, with common goals that stretch into future decades.

Information from hunters and trappers is vitally important for conserving harvested species into the future. We continue collaborating with trappers and hunters to gather important wildlife metrics from sightings and harvest, that helps to better understand long term trends. The ABHuntLog is going into its third year after doubling participation in 2022, while our work with Alberta Trappers' Association (ATA) is going into its sixth year. Wildlife populations regularly rise and fall on a local level through time, so its very important to take a long-term view to better understand trends well beyond just one or two years.

Table 8: Wildlife Projects for 2023/24

Project		Primary Purpose	Expected Outcomes	
Turkey Distribution and Surveys		Identify range and track annual trend of wild turkeys in	Work with landowners and stakeholders to identify the current range and trend of wild turkeys in SW Alberta.	
ACA	\$10,552	southwestern (SW) Alberta.	Develop data set to assess annual recruitment using	
Partner	\$0		poult to hen ratios contributed by citizen scientists. Detect change in recruitment among years as data set	
Total	\$10,552		grows.	
			Conduct field surveys in select areas to track range and annual trends.	
			Redistribute wild turkeys within SW Alberta from locations with high densities.	
			Augment SW population with translocated wild turkeys from other jurisdictions over 10 years.	
			Ongoing	
Range Expansion of Wild Turkey		Establish wild turkeys in central Alberta and enhance population in	Translocate wild turkeys from other jurisdictions to expand their range in SW Alberta, and northward into	
ACA	\$163,010	SW Alberta.	central Alberta.	
Partner	\$25,000		Use a super stocking approach over at least 10 years to establish viable pocket locations of wild turkeys.	
Total	\$188,010		Monitor survival and recruitment.	
			· Monitor potential conflict with local community.	
			Ongoing	

Project		Primary Purpose	Expected Outcomes
Alberta Voluntee Monitoring Progr		Volunteer collection of amphibian (and reptile) location data	Coordinate volunteer collection of amphibian (and reptile) data from across Alberta.
ACA	\$11,241	throughout Alberta. Alberta Volunteer Amphibian Monitoring	Submit data to the Alberta Government's Fisheries and Wildlife
Partner	\$0	Program (AVAMP).	Management Information System (FWMIS) database.
Total	\$11,241		Ongoing
ABHuntLog		Tool within iHunter Alberta app for	· Continue to refine app-based tool that will be valued
ACA	\$49,321	users to voluntarily track wildlife observations. Designed to enhance	by hunters to track harvestable wildlife sightings and summarize observations in a personal dashboard.
Partner	\$5,000	users' personal experience and	Continue to develop partnership with Métis community.
Total	\$54,321	provide supplemental population data.	Continue to develop partition with the community. Develop metrics from hunters for ungulates (gender ratios, age ratios, effort info, etc.) to help guide conservation and allocation in Wildlife Management Units (WMUs). Explore and test approaches for tracking game birds and metrics to indicate trends. Ongoing
Sturgeon River W	/etland	Habitat improvements on Sturgeon	Complete baseline wildlife inventories prior to the
ACA	\$0	River Wetland property.	development of an engineered wetland on the Sturgeon River Wetland property.
Partner	\$22,945		Provide information on wildlife habitat requirements to help
Total	\$22,945		inform the design and function of the engineered wetland.
			New
Hunting Opport	tunities and R	ecruitment	New
Hunting Opport	tunities and R	ecruitment Primary Purpose	Expected Outcomes
			Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does
Project Hunter Perceived		Primary Purpose Assess potential private land access	Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland
Project Hunter Perceived Survey	I Access	Primary Purpose Assess potential private land access	Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with
Project Hunter Perceived Survey ACA Partner	\$46,510 \$0	Primary Purpose Assess potential private land access	Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic
Project Hunter Perceived Survey ACA Partner	\$46,510 \$0 \$46,510	Primary Purpose Assess potential private land access issues perceived by hunters Enhance hunter opportunity by releasing pheasants in select	Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta.
Project Hunter Perceived Survey ACA Partner Total Pheasant Release	\$46,510 \$0 \$46,510	Primary Purpose Assess potential private land access issues perceived by hunters Enhance hunter opportunity by	Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta. Engage volunteer groups to assist with delivery of
Project Hunter Perceived Survey ACA Partner Total Pheasant Release Hunting Opportu	\$46,510 \$0 \$46,510	Primary Purpose Assess potential private land access issues perceived by hunters Enhance hunter opportunity by releasing pheasants in select	Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta. Engage volunteer groups to assist with delivery of pheasants at sites.
Project Hunter Perceived Survey ACA Partner Total Pheasant Release Hunting Opportu	\$46,510 \$0 \$46,510 es to Enhance unities \$930,404	Primary Purpose Assess potential private land access issues perceived by hunters Enhance hunter opportunity by releasing pheasants in select	Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta. Engage volunteer groups to assist with delivery of
Project Hunter Perceived Survey ACA Partner Total Pheasant Release Hunting Opportu	\$46,510 \$0 \$46,510 \$46,510 es to Enhance unities \$930,404 \$5,765 \$936,169	Primary Purpose Assess potential private land access issues perceived by hunters Enhance hunter opportunity by releasing pheasants in select	 Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta. Engage volunteer groups to assist with delivery of pheasants at sites. Update and maintain web-based platform to inform hunters of all release sites including detailed maps. Ongoing Engage citizen scientists to count gamebirds (e.g., pheasant, grey partridge, sharp-tailed grouse) to detect annual trends
Project Hunter Perceived Survey ACA Partner Total Pheasant Release Hunting Opportu	\$46,510 \$0 \$46,510 \$46,510 es to Enhance unities \$930,404 \$5,765 \$936,169	Assess potential private land access issues perceived by hunters Enhance hunter opportunity by releasing pheasants in select locations (provincial).	Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta. Engage volunteer groups to assist with delivery of pheasants at sites. Update and maintain web-based platform to inform hunters of all release sites including detailed maps. Ongoing Engage citizen scientists to count gamebirds (e.g., pheasant, grey partridge, sharp-tailed grouse) to detect annual trends and promote hunter recruitment.
Project Hunter Perceived Survey ACA Partner Total Pheasant Release Hunting Opportu ACA Partner Total Upland Game Birr Forecast	\$46,510 \$0 \$46,510 \$46,510 es to Enhance inities \$930,404 \$5,765 \$936,169	Assess potential private land access issues perceived by hunters Enhance hunter opportunity by releasing pheasants in select locations (provincial).	 Expected Outcomes Complete publication of survey findings, focusing on identifying access issues as perceived by hunters: how does their experience vary by type of land designation, region, and target species (e.g., waterfowl vs big game vs upland birds)? Does a participant's age, experience, or ethnic background influence their success and satisfaction with gaining access? Share results with stakeholders, the public, and the conservation community. Year 3 of 3 Manage and coordinate pheasant release program within Alberta. Engage volunteer groups to assist with delivery of pheasants at sites. Update and maintain web-based platform to inform hunters of all release sites including detailed maps. Ongoing Engage citizen scientists to count gamebirds (e.g., pheasant, grey partridge, sharp-tailed grouse) to detect annual trends

Project		Primary Purpose	Expected Outcomes
Upland Game Initiative ACA Partner Total	\$17,531 \$15,500 \$33,031	Engage and educate 4-H clubs and volunteers to value and raise upland birds (provincial).	 Communicate importance of suitable habitat with 4-H participants to foster long-term interest in habitat. Engage 4-H clubs and volunteers enabling them to raise and sell pheasants. Birds may be sold for hunting opportunities. Ongoing
Habitat Stow	ardship and Enh	ancoment	
Project	arusinp anu Eim	Primary Purpose	Expected Outcomes
MULTISAR – M	lilk River	Engage landowners with planning	Enhance habitat on collaborating ranch lands (eight to ten)
ACA Partner Total	\$52,510 \$300,000 \$352,510	and implementation of habitat strategies along the Milk River Basin.	 including habitat to benefit sage grouse. Evaluation of habitat conservation strategies on select properties. Consultation and relationship building with landowners and stakeholder community. Ongoing
ACA Partner Total	\$68,817 \$100,000 \$168,817	Engage landowners with planning and implementation of habitat strategies west of Highway 22 in the South Saskatchewan River Basin.	 Enhance habitat at two or three ranches. Initiate habitat conservation strategies for one to two ranches. Evaluation of habitat conservation strategies on select properties. Consultation and relationship building with landowners and stakeholder community. Ongoing
MULTISAR – S Saskatchewar ACA Partner Total		Engage landowners with planning and implementation of habitat strategies through the South Saskatchewan Basin.	 Initiate habitat conservation strategies for one to two ranches. Enhance habitat at three to six ranches. Monitor a subset of habitat enhancements every year. Evaluation of habitat conservation strategies on select properties for wildlife (reassessments). Consultation and relationship building with landowners and stakeholder community. Ongoing
Piping Plover Recovery ACA \$29,760 Partner \$15,000 Total \$44,760		Assist recovery of piping plovers through habitat enhancements, and report on success of recovery efforts.	Implement enhancements including fencing, educational signage, and vegetation reduction at select properties. Conduct inventory of plovers at select lakes. Ongoing
Pronghorn Fe Enhancement ACA Partner Total		Enhance pronghorn movement by assisting AFGA to identify and modify fence lines.	Provide planning map to partner (AFGA) that highlights fences with greater likelihood of limiting pronghorn movement. Assist AFGA to coordinate the removal of barbed or page wire by volunteers, replacing it with smooth wire at 46 inches above the ground; targeting 45 km per year modified. Ongoing
Total \$62,966 SHARP – Species Habitat Assessments and Ranching Partnership ACA \$164,986 Partner \$45,000 Total \$209,986		Engage landowners, county, and other stakeholders to develop and implement habitat strategies that benefit sharp-tailed grouse, ruffed grouse, moose, and other wildlife in central and northwestern Alberta.	 Initiate habitat conservation strategies for two to three ranches. Initiate inventories at two to three new ranches. Enhance habitat at two to three ranches. Consultation and relationship building with new landowners and stakeholder community. Foster wetland retention and restoration. Ongoing

		1	
Pronghorn Road Enhancement ACA Partner Total	\$18,887 \$45,301 \$64,188	Citizen Science approach to identify crossing barrier hot spots along highways near Medicine Hat.	 Work with key partners (Miistakis, Environment and Protected Areas [EPA]), Alberta Transportation, Saskatchewan Ministry of Environment, and Saskatchewan Government Insurance) on the Pronghorn Xing citizen science project to identify pronghorn pinch points along highways in Alberta (and Saskatchewan). Assess feasibility of constructing an overpass at each pinch point and then prioritize the pinch points for mitigation strategies. Assess the ability of pronghorn to cross fence lines within the vicinity of Highway 1 and secondary highways. Manuscript on approach of using citizen science to ground truth connectivity for pronghorn and identify pinch points along highways where movement is hindered. Year 5of 5
Upland Game B	ird Enhancem	ent	
Project		Primary Purpose	Expected Outcomes
Habitat Connect Access ACA Partner Total	\$119,287 \$5,000 \$124,287	Improve habitat connectivity for upland game birds and hunter access.	 Continue to build relationships with irrigation districts and counties to enhance habitat and water quality, and improve hunter access. Map range and riparian health surrounding irrigation reservoirs and develop recommended management actions for improvement (three to four reservoirs/year). Collaborate with partners to enhance range and riparian habitat around reservoirs (13 reservoirs). Work with St. Mary River Irrigation District (SMRID) to design and enhance wildlife habitat on 158 acres on Sauder Reservoir. Engage additional project partners in the delivery of habitat plan. Ongoing
Habitat Legacy F ACA Partner Total	\$22,843 \$0 \$22,843	Enhance upland and riparian habitat for upland game birds and other wildlife species	 Maintenance of existing habitat enhancements. Work with partners toward completion of enhancements in the remaining unfinished zone of the ridge reservoir including boundary surveys, fencing, and implement habitat enhancements. Monitor success of habitat enhancements on select properties designed to improve upland bird densities. Continue working with partnerships in Warner and Cardston counties. Ongoing
Demonstration F Restoring Upland Densities and Bio ACA Partner Total	d Bird	Collaborate with demonstration farm partners to evaluate approaches for improving upland bird densities on modern profitable farms.	 Evaluate approaches for improving recruitment and density of upland birds (pheasants, grey partridge) and other species (songbirds, amphibians, invertebrates) on modern profitable farms. Design approaches to improve water regulation and runoff control, while buffering nutrients and sediment. Demonstrate value of perennial habitat including wetlands within farmed systems. Ongoing

Applied Research and	d Ecologi	cal Studies	
Project		Primary Purpose	Expected Outcomes
Forest Grouse Monitor Initiative ACA Partner	\$8,140 \$0	Monitor forest grouse (especially spruce grouse) among WMUs to detect concerning trends.	Assess annual harvest metrics to detect trends in forest grouse (particularly spruce grouse) among years and WMUs. Work with EPA to obtain hunter metrics that will assist with calculating trends of forest grouse. Year 3 of 5
Total	\$8,140		
Furbearer Trends (ACA/ATA Partnership)		Refine approach for trappers to produce an index of furbearer population trends. (provincial)	Data report produced on our efforts to assist ATA and EPA in developing a tracking system for marten harvest and trapping effort that provides reliable population indices.
ACA \$6	69,939	population trends. (provincial)	Marten harvest parameters (e.g., age class and trapping effort)
Partner	\$0		used to model population trend over six trapping seasons.
Total \$6	69,939		 Recommendations provided for adjusting the logbook program to maximize data quality, as well as research needs for testing assumptions used by the model (e.g., harvest susceptibility and natural mortality rate).
			 Assessment of initial quota species data (wolverine, otter, lynx, and fisher), investigating the potential to use a similar modelling approach as was developed for marten.
			Year 6 of 7, followed by assessment
Pronghorn Movement Enhancement		Develop standards for multi-species wildlife-friendly fence design.	Book chapter titled "Road ecology: synthesis and perspectives on fences and roads, similarities and differences."
ACA \$3	30,716		Assess the temporal patterns and interspecific competition of ungulates and predators from existing camera trap data.
Partner	\$0		Year 5 of 5
Total \$3	30,716		



Project: Connectivity Project (Habitat enhancement at active an Ferruginous hawk nest) photo: ACA, Samuel Vriend



Project: Effectiveness of Walleye-Pike Fishing Regulations photo: ACA, Charmaine Brunes

3.3 Fisheries

Our Fisheries Program helps sustain the ecological integrity of Alberta fish populations and their habitats, while ensuring recreational angling opportunities are maintained for future generations. Lake aeration and fish stocking projects create recreational fisheries in areas of the province where such opportunities do not otherwise exist.

The lakes we aerate are prone to both summer and winter fish kills due to low dissolved oxygen (DO) but through aeration, we maintain DO at levels that promote year-round survival of stocked trout. We currently aerate 22 lakes, including Little Bear Lake, which we began aerating in the fall of 2022. Each year, ACA receives several requests for new aeration projects across the province. Given the substantial cost associated with aeration, we carefully screen requests, including doing field surveys where data is lacking, to ensure that we address EPA provincial-level priorities. In 2023/24, we will screen two new lakes.

Stocked fish populations are an important component of Alberta's recreational angling experience. In 2023/24, we will stock over 112,000 catchable-sized (i.e., 20 cm) rainbow, brown, brook, and tiger trout into 64 ponds, creating "put-and-take fisheries" that allow anglers to harvest up to five fish per day. Most stocked ponds are close

to towns and cities, making them popular family destinations and ideal for the recruitment of new anglers. Other projects are designed to improve water quality and determine angler use at stocked ponds, identify new waterbodies for stocking, and enhance select walleye fisheries.

Over the past several decades, various anthropogenic activities have resulted in habitat degradation and population decline for most sport fish species across the province of Alberta, including native trout. ACA's membership in the Native Trout Collaborative, a provincial stakeholder group led by EPA that determines priorities for native trout conservation and recovery, ensures that our projects generate key data to aid in the implementation of the provincial Native Trout Recovery Program. Other projects generate data to support Arctic grayling restorations and wetland improvements on an ACA property.

Overall, our project complement reflects the emphasis of our Fisheries Program on the enhancement and diversity of recreational fishing opportunities across the province, as well as generating information required for the implementation of provincial and federal conservation initiatives, particularly targeted at sport fish species.

Table 9: Fisheries Projects for 2023/24

Project	Primary Purpose	Expected Outcomes
ACA \$435,864 Partner \$36,500 Total \$472,364	Create or enhance recreational angling opportunities for Albertans by aerating lakes to promote year-round survival of stocked fish.	Reduce risk of summer and winter kills of stocked trout in 22 waterbodies distributed within ACA regional boundaries as follows: Northwest Region (seven waterbodies): Cecil Thompson Pond and Figure Eight, Swan, Sulphur, Spring, East Dollar, and West Dollar lakes. Central Region (eight waterbodies): Beaver, Mitchell, Fiesta, Birch, Ironside, and Winchell lakes; Hansens Reservoir; and Kerbes Pond. Southern Region (one waterbody): Coleman Fish and Game Pond. Northeast Region (six waterbodies): Radway Pond; and Muir, Millers, Hasse, Peanut and Little Bear lakes; Little Bear Lake is a new addition from the fall of 2022. Ongoing

Project	Primary Purpose	Expected Outcomes
New Lake Aeration Development ACA \$11,554	Explore additional aeration opportunities across the province.	Screen new candidate lakes for potential aeration: Blue Ridge Pit and Chatwin lakes. Ongoing
Partner \$0		
Total \$11,554		
Fish Stocking	Stock trout into waterbodies to	Stock approximately 112,000 (20 cm) trout, consisting of
ACA \$347,620	provide Albertans with recreational angling opportunities in areas of	rainbow, brook, brown, and tiger trout into 65 waterbodies. Ongoing
Partner \$34,850	the province where such fishing opportunities do not otherwise	- ongoing
Total \$382,470	exist.	
Fish Stocking Expansion – New Lakes	Expand scope and diversity in fish stocking activities to complement currently stocked trout.	Continue to search for new ponds and develop previously identified ponds for inclusion in the fish stocking project.
ACA \$19,223	currently stocked trout.	Candidate waterbodies currently under consideration include Chestermere Pond (Highways 1 and 9) and a borrow pit along
Partner \$0		Highway 63 near Fort McMurray; additional ponds are under
Total \$19,223		discussions with the towns of Westlock, Carstairs, and Rimbey. Ongoing
Fish Pond Rehabilitation	Improve water quality and physical characteristics of select stocked	Conduct pilot study at Westlock Pond to examine potential
ACA \$84,003	ponds. Examine potential of alum	of alum treatment to control phosphorus levels, as well as improve summer and winter dissolved oxygen conditions.
Partner \$0	to improve dissolved oxygen conditions in treated ponds.	Monitor water quality in Westlock and two untreated control ponds. Ongoing
Total \$84,003	Conditions in treated points.	
Assessment of Angler Demog	raphics, Effort, Catch, and Harvest	
Project	Primary Purpose	Expected Outcomes
Effectiveness of Walleye-Pike Fishing Regulations	Evaluate effect of different harvest strategies at select walleye and northern pike fisheries.	Analyze data from previous three years and produce final report on impacts of angling effort, harvest, and angler perspective on walleye fisheries under different harvest
ACA \$7,196	northern pike iisheries.	regimes at Lac Ste. Anne, Pigeon, Buck, and Gull lakes.
Partner \$0		Year 3 of 3
Total \$7,196		
Fish Stocking Evaluation	Evaluate fish population demographics and fishing effort at	Use trail cameras to estimate angler effort at select stocked ponds; candidates for 2023/24 are Hansen's and Foremost
ACA \$36,078	ACA-stocked ponds.	reservoirs.
Partner \$0		Screen select ACA-stocked ponds, primarily in the southern irrigation district region, as potential waterbodies for
Total (24 070		
Total \$36,078		development of stocked-pike fisheries. Ongoing
Low Profile Game Species Fisheries	Determine current and potential recreational fishing opportunities for lower profile game species:	Conduct population estimates for burbot at Musreau Lake. Promotion and public education: work with ACA
Low Profile Game Species	recreational fishing opportunities	Ongoing Conduct population estimates for burbot at Musreau Lake.

Applied Rese	Applied Research				
Project		Primary Purpose	Expected Outcomes		
Oxygen-Temperature Trends in the Beaverlodge Redwillow River Watershed		Fill-in data gaps to support Arctic grayling restoration in the Beaverlodge River system.	Analyze data and report on spatial and temporal trends of dissolved oxygen and temperature in the Beaverlodge- Redwillow River watershed in relation to suitability for Arctic grayling reintroductions.		
ACA	\$13,277		In collaboration with EPA, determine next steps based on		
Partner	\$0		results of the oxygen and temperature trend analyses.		
Total	\$13,277		Year 2 of 2		
Walleye Fisheries Enhancement ACA \$38,491		Enhance walleye fisheries at select lakes using various tools.	Reactivate Forty Mile Coulee Reservoir walleye rearing pond and grow fingerlings for stocking into the reservoir. In collaboration with EPA identify walleye fisheries that require		
			enhancement to sustain populations.		
Partner			New		
Total	\$38,491				
Sturgeon River Wetland (Fisheries)		Habitat improvements on Sturgeon River Wetland property.	Complete a baseline fish community and water quality survey on the Sturgeon River from Matchayaw (aka Devil's) Lake to Lac Ste. Anne, prior to the development of an engineered wetland		
ACA	\$0		on the Sturgeon River Wetland property.		
Partner	\$102,644		Complete a baseline fish community and water quality survey		
Total	\$102,644		in Matchayaw Lake. New		



Project: Lake Aeration (Dissolved oxygen monitoring and site inspection at Coleman Fish and Game Pond) photo: ACA, Logan Redman

Project		Primary Purpose	Expected Outcomes
Native Trout I Evaluation ACA Partner Total	\$35,345 \$43,155 \$78,500	Evaluate native trout recovery efforts in focal watersheds of the Native Trout Recovery Program.	 Describe abundance, distribution, and habitat for at-risk native trout species to enable assessment of stream habitat remediation and other recovery initiatives. Focal watershed for 2023/24 – Wild Hay River; additional watersheds under discussion. Year 2 of 4
Conservation Stocking of Native Trout ACA \$158,813		Support conservation stocking of native trout through the Native Trout Recovery Program.	Emphasis on native westslope cutthroat trout range expansion in focal watersheds. Determine overwintering and spawning potential
Partner	\$53,443		at priority candidate streams, for range expansion suitability.
Total	\$212,256		Identify a gamete source in the Bow River watershed for development of a conservation broodstock.
			Determine conservation stocking potential of select high mountain lakes.
			Year 1 of 3 – New Focus
Native Trout Habitat Remediation		Mitigate threats to native trout in support of the Native Trout	Emphasis on remediating impacts to critical native trout habitats where degradation is a result of public use;
ACA	\$57,097	Recovery Program.	includes stream temperature and crossing evaluation to prioritize remediation effort.
Partner	\$33,402		· Focal watersheds (HUC10) include upper Clearwater
Total	\$90,499		River and upper Little Red Deer River. Year 2 of 4
West-Central Culvert Remediation		Inspect and evaluate watercourse crossings in west-central Alberta	Identify publicly owned watercourse crossings requiring remediation.
ACA	\$44,727	in support of the Native Trout Recovery Program.	Evaluate effectiveness of completed remediation projects for recovery of native trout.
Partner	\$59,500		Promote awareness of watercourse crossing remediation
Total	\$104,227		as a tool for native trout recovery.



Project: Fish Stocking (Tiger trout) photo: ACA, Diana Rung



Project: Conservation Site Management (newly planted tree at Camp Creek Conservation Site) photo: ACA, Garret McKen

3.4 Land Management

Our Land Management Program focuses on conserving, protecting, and enhancing wildlife and fish habitat. We also promote the recreational value associated with conserved land. We recognize the importance of collaborative partnerships and consider our partners an integral component of our Land Management Program. These partnerships require ongoing communication with a variety of conservation organizations and stakeholder groups.

The main components of ACA's Land Management Program are securement, enhancement, and management of fish and wildlife habitat, including inventory, assessment, enhancement, and monitoring of conservation sites and other habitat initiatives. We secure important wildlife and fish habitat within 28 focal areas in Alberta with an emphasis on lands closer to large urban centers. We use several methods to conserve land including direct purchase, land donations, and habitat lease agreements.

We currently manage over 220,000 acres of habitat within Alberta. This includes fisheries access sites, managed Crown properties, ACA-titled lands, lands with conservation easements, and other habitat type projects. Management involves restoring and enhancing a variety of habitat, controlling invasive species, maintaining infrastructure, addressing industrial referrals, and installing new signage on all ACA conservation sites. Management of our conservation sites is directed through detailed management plans that provide short- and long-term objectives to achieve our conservation goals.

Enhancement of riparian habitat is another focus of our Land Management Program, using techniques to restore and enhance riparian habitat in priority drainages. We use a host of tools to enhance and protect riparian habitat, including streambank fencing, off-channel watering, bank stabilization, education and outreach, and habitat retention agreements. Success of our riparian program is attributed to collaborative partnerships with private landowners; watershed groups; industry; federal, provincial, and municipal governments; and a variety of granting agencies and other stakeholders.

Securement, enhancement, and management of recreational opportunity initiatives are an integral component of our Land Management Program. We currently manage and maintain 24 fisheries access sites across the province, providing angling opportunities to a variety of rivers, lakes, and stocked ponds. We are also in our sixth year of our Recreational Opportunity Enhancement project which looks at increasing and enhancing hunting and angling opportunities. A key component of this project is to improve access to Crown waterbodies and to connect hunters with landowners to assist with managing hunter access. Our focus is to expand a hunter access sign-in system in southern Alberta and expand the program to other areas of the province.

The Alberta Discover Guide, and iPhone and Android apps, developed with ACA's Communications Program, are important tools that highlight the value of habitat conservation and the diversity of recreational opportunities available to Albertans. The 2023 edition is the 15th installment and features over 790 ACA and partner-owned sites across the province including 299 sites owned by DUC and 10 by AFGA.

Another focus is the Use Respect–Ask First program that fosters respect between land users and landowners, by offering signage and increasing responsible access to privately owned lands. This program is delivered under our various land management projects.

Our conservation efforts focus on habitat conservation as well as an added benefit of providing a diversity of recreational opportunities such as hunting, fishing, photography, hiking, berry picking, and wildlife viewing for Albertans and our visitors.

Table 10: Land Management Projects for 2023/24

Securement, Enhan	cement,	and Management of Fish and Wil	dlife Habitat (includes Inventory, Assessment, and Monitoring)
Project		Primary Purpose	Expected Outcomes
Conservation Site Management		Manage, enhance, and maintain ACA conservation sites to provide a diversity of habitat	Manage, enhance, and maintain over 220,000 acres of habitat on over 400 conservation sites in the province.
	\$535,322	for a variety of fish and wildlife	Complete inspections on at least 60 percent of ACA-owned and managed conservation sites.
	\$279,790	species and provide recreational opportunities on ACA and	· Install new signage on 18 ACA conservation sites.
Total	\$815,112	partner-owned conservation sites.	 Enhance wildlife habitat on eight ACA conservation sites (tree/shrub planting, grass reseeding, fence removal/wildlife-friendly fence installation).
			Enhance sustainable recreational opportunities on ACA-owned and managed sites (barriers to unauthorized access, parking areas, v-gates, pheasant release sites).
			Maintain and develop collaborative partnerships that assist with achieving management goals on conservation sites.
			Continue to work collaboratively with EPA on a disposition process for management of priority Crown conservation sites (title/ dispositions/divestment).
			Continue to develop guideline documents for permitted and non- permitted activities on conservation sites.
			Develop a better understanding of carbon sequestration and wetland replacement opportunities on ACA lands, as well as associated offset market opportunities.
			Continue to advertise and promote conservation sites to stakeholders and the public using print and electronic newsletter (e.g., ACA website, Conservation Magazine, Alberta Discover Guide, electronic newsletter, social media, and conservation site signage). Ongoing
Habitat Securement	:	Identify and conserve high- priority wildlife and fish habitat	Secure 640 acres of important wildlife and/or fish habitat through land purchase and land donations within focal areas.
Partner \$1,	,000,000	using ACA's Habitat Securement Fund and through collaboration with other conservation	Maintain a collaborative partnership with Environment and Climate Change Canada to conserve carbon and Species at Risk habitat in Central Parkland and Grassland natural regions.
Total \$1,432,136	7,432,130		 Work with landowners and other partners to complete the donation of 143 acres along the Sturgeon River to ACA through the federal Ecological Gifts Program; this land will ultimately support the development of an engineered wetland to help improve wildlife and fish habitat, water quality, and riparian health.
			Maintain, enhance, and expand other securement partnerships, and conserve important habitat within focal areas across Alberta.
			Increase sustainable recreational opportunities across the province. Collaborate with government on conservation offset program where
			applicable.
			Apply to applicable grants to enhance securement opportunities (e.g., Land Trust Grant).
			Ongoing
Corporate Partners (Securement)		Conserve, enhance, and restore priority wildlife and fish habitat	Secure 320 acres of important wildlife and/or fish habitat through direct land purchase within focal areas.
ACA	\$19,270	with corporate partners.	Maintain and expand current corporate partnerships.
Partner	\$0		Increase the number of corporate partners actively donating to ACA
Total	\$19,270		• Increase sustainable recreational opportunities across the province.
			Ongoing

Project	Primary Purpose	Expected Outcomes
Partner \$45	Conserve important habitat and increase recreational opportunities on privately owned lands through habitat lease agreements and Use Respect – Ask First signage.	 Conserve 320 acres of important wildlife and fish habitat using 5- to 20-year term habitat retention agreements. Continue to work with participating landowners that support conservation and recreation through LHP renewal agreements. Continue to inspect and monitor existing LHP agreements. Enhance sustainable recreational opportunities on deeded lands with reasonable public access requirements. Foster respect between land users and landowners. Increase awareness and enhance hunting and angling opportunities on privately owned lands across Alberta by distributing Use Respect—Ask First signage. Display Use Respect—Ask First banners within ACA Regions to promote Use Respect—Ask First signage (government and municipality offices, trade shows, etc.) Ongoing
Partner \$219	am dd dd ge ram en	 Establish new riparian conservation projects and associated landowner agreements (e.g., fencing, off-channel watering, habitat retention agreements, tree planting, bank stabilization, etc.). Continue to inspect and monitor existing riparian agreements. Explore opportunities to expand riparian conservation programming in the various regions. Increase public interest and awareness of riparian conservation through community outreach, public presentations, direct contact with key landowners, signage, and advertisements. Complete riparian health assessments and inventories at new and existing project locations and conduct water sampling to monitor water quality. Participate in watershed groups, councils, and stewardship networks. Continue to explore the option of ACA becoming involved in wetland restoration and examine the opportunity of a wetland banking system. Increase angling opportunities on private lands with reasonable public access requirements. Ongoing
Development and Imp	lementation of Habitat Management	Plans
Project	Primary Purpose	Expected Outcomes
Partner	Develop management plans for conservation sites ACA owns or manages. 5,839 \$0 5,839	 Develop habitat management and enhancement objectives and identify project partner roles and responsibilities for priority conservation sites. Complete management plans on any properties recently secured through the Habitat Securement Program or Corporate Partners Program in which ACA is the project lead. Prioritize and develop management plans for priority Crown conservation sites (sites with dispositions). Work with partners and update management plans as required. Ongoing

Securement, Enhancement, and Management of Recreational Access Sites				
Project	Primary Purpose	Expected Outcomes		
Fisheries Access Site Management ACA \$153,2 Partner \$78,7 Total \$232,0	province.	 Manage and maintain 25 fisheries access sites across the province. Continue with maintenance contracts at fisheries access sites. Continue to work on the development of the fisheries access site facilities at Boulder Lake. Continue to work on securing access to Chestermere Pond and Women's Coulee Reservoir to develop future fisheries access sites. Continue to work collaboratively with EPA on Crown Fisheries Access Site dispositions. Continue providing access for anglers to key streams, rivers, lakes, and trout ponds. Maintain and develop collaborative partnerships to assist with maintenance costs associated with managing fisheries access sites. Collaborate with EPA and ACA's Fisheries team to identify and create new angling opportunities and develop new fisheries access sites. Continue to complete minor maintenance on agreed-to water control structures. Ongoing 		
Recreational Opportunity Increase opportunities for hunting and angling, as we		Expand the access sign-in process currently employed in southern Alberta.		
ACA \$36,3	as other non-consumptive activities such as hiking,	Explore the use of seasonal or permanent leases to allow for access to Crown waterbodies across private land. Collaborate with EPA, AFGA, landowners, and other stakeholders.		
Partner	canoeing, or photography.			
Total \$36,3	07	Ongoing		
Alberta Discover Guide The budget is allocated within the Communication Program.	Promote the value of habitat conservation and the diversity of recreational opportunities available on ACA-owned and partner conservation sites.	Continue to promote and distribute the Alberta Discover Guide. Review and update the conservation site database with new ACA conservation sites and partner-owned properties for the 15th edition of the Alberta Discover Guide (2022). Ongoing		



Project: Riparian Conservation Program photo: ACA, Erin VanderMarel

4.0 Report A Poacher

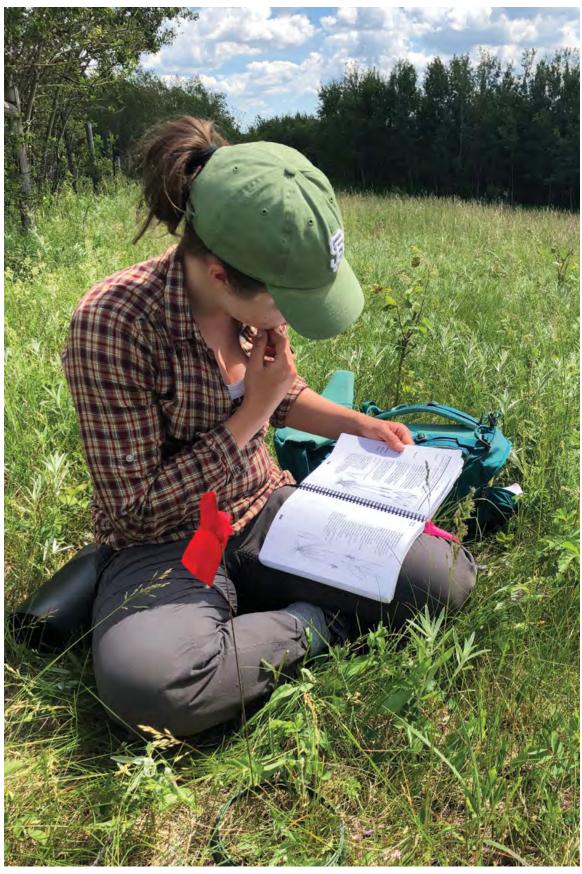
As part of the Report A Poacher (RAP) Program, we work with Alberta Justice and Solicitor General (AJSG) - Fish and Wildlife Enforcement Services - Sheriffs Branch, as well as EPA to ensure RAP retains a high profile and remains an important resource for the public. As such, ACA is responsible for administering program funds and promotional activities. We also partner with AHEIA to aid in delivering the program through operation of the RAP education trailer and interacting with the public at tradeshows and other public events.

As such, in 2023/24, we will continue to: 1) identify ways to educate the public about poaching in Alberta; 2) refine various promotional aspects of the program; 3) improve public awareness of, and access to, the program; 4) support AJSG with funding; 5) continue to partner with AHEIA on the RAP education trailer; and 6) provide funds for cash rewards to members of the public who help in charging poachers.

Table 11: Report A Poacher Projects for 2023/24

Project		Primary Purpose	Expected Outcomes		
Report A Poacher Promotion		Continue promotion of the RAP Program.	Increase public awareness and understanding of poaching and maintain/increase use of RAP Program by the public through:		
ACA \$142	2,079	Provide support for the RAP toll-free phone line.	 Using various media to increase the general exposure of the RAP Program. 		
Partner Total \$142	\$0 \$142,079	·	Working with AHEIA to operate the RAP education trailer and making it available for use by AJSG and EPA.		
. ,		 Maintaining sufficient stock of promotional items used for trade shows and community/stakeholder events, as well as researching new items that maximize exposure. 			
			- Ensuring the RAP toll-free line has an operator available at all times, with increased capacity during peak periods.		
Enforcement Funding		Provide funding to AJSG.	· Assist in maintaining effectiveness of AJSG.		
ACA \$80,000					
Partner	\$0				
Total \$80	0,000				
RAP Rewards		Provide funding for rewards paid to	Increase public participation in the RAP Program through		
ACA \$80	0,000	members of the public who provide information leading to a poaching-	monetary incentives.		
Partner	\$0	related conviction.			
Total \$80),000				





Project: ACA Grants in Biodiversity photo: Emily Smith

5.0 ACA Grants

The ACA Grants Program offers three separate grants available through open competition.

ACA Conservation, Community, and Education Grants (CCEG) support conservation activities in Alberta by individuals (with appropriate insurance coverage), organizations, and communities that contribute 1) to fish and wildlife population conservation and the conservation or enhancement of wildlife and fish habitats; or 2) to the understanding, appreciation, and use of the natural environment. Projects that increase participation in, and awareness of, outdoor opportunities, while developing knowledge and respect for conservation, are funded through this grant program.

ACA Research Grants (RG) fund high-quality research projects on wildlife, fish, and habitat that inform the effective management of wildlife and fish populations or habitat in Alberta. These grants are generally applied for by professional researchers, but are available to any individual, organization, or community, with the exception of federal or provincial government employees and ACA staff, that can provide a high-quality research proposal.

ACA Grants in Biodiversity (GiB) provide research funds to outstanding graduate students doing Alberta-based research. The mandate of the program is to increase knowledge of the flora and fauna of Alberta, covering broadly the fields of biodiversity, conservation biology, ecology, and social sciences. By enabling graduate students in these areas, the program also trains future conservation professionals. This grant is available only to masters and doctorate students undertaking research within Alberta (they may be attending universities outside of the province, but their research must be Alberta-based).

A fourth grant, the ACA Chair in Fisheries and Wildlife Grant, is made available to ensure the ACA Chair in Fisheries and Wildlife is able to provide a link between academic research and ACA and other resource management personnel.



Project: ACA Conservation, Community, and Education Grants
photo: Nicole Lavigne

Table 12: Grants Program for 2023/24

Project	Primary Purpose	Expected Outcomes		
ACA Conservation, Community, and Education Grants ACA \$970,000 Partner \$0 Total \$970,000	ACA CCEGs fund conservation activities by individuals (with appropriate insurance coverage), organizations, and communities that contribute to healthy wildlife and fish populations, to a healthy environment for wildlife and fish in Alberta, and to the understanding, appreciation, and use of that environment. This grant program will also fund projects that increase the level of attendance and awareness of outdoor opportunities, while developing knowledge and respect for conservation.	 Increase in quality and quantity of habitat available for wildlife, especially Alberta's endangered species and fish populations. Engagement of Albertans in stewardship activities. Increase in fishing opportunities in Alberta. Greater understanding of the impact of non-native species on native species in Alberta. Increase in numbers of active hunters, anglers, and trappers and increased awareness of hunting/fishing/trapping opportunities in Alberta. Increase in awareness of conservation issues in Alberta and the relationship between conservation and hunting, fishing, and trapping. 		
ACA Research Grants ACA \$330,000 Partner \$0 Total \$330,000	ACA RG funds high-quality research projects on wildlife, fish, and habitat that inform the effective management of wildlife and fish populations, and habitat in Alberta.	Provide a scientific basis for natural resource management in Alberta, including: aiding the recovery of Alberta's endangered species and clarifying the status of data deficient species; developing inventory tools to determine relative density and range of ungulates; assessing impact of non-native species on native species; evaluating the social demographics of hunting and angling; and investigating methods to reduce spread/impac of wildlife or fish related diseases, to name a few.		
ACA Grants in Biodiversity ACA \$180,226 Partner \$50,000 Total \$230,226	ACA GiB support the training of future professional researchers and facilitate graduate student research that focuses on the conservation of Alberta's biological diversity.	 Increase in knowledge of Alberta's heritage of living resources, specifically the flora and fauna. Promote the development of highly qualified, Alberta-based conservation biologists and researchers. Support high-quality research and study in Alberta by graduate students, with an average of 20 students supported annually. 		
ACA Chair in Fisheries and Wildlife at the U of A ACA \$20,500 Partner \$0 Total \$20,500		 Maintain a close connection between the ACA Chair and ACA programs. Ensure research knowledge is being transferred to biologists involved in conservation, management, and policy development. 		

6.0 Compensation and Damage Prevention

Compensation and Damage Prevention consists of the Waterfowl Crop Damage Prevention Program, the Wildlife Predator Compensation Program, and the Shot Livestock Compensation Program. ACA is responsible for the administration and implementation of these programs in Alberta.

Waterfowl Crop Damage Prevention Program

This program assists agricultural producers to help prevent depredation losses to crops caused by waterfowl, by providing information on loss-prevention techniques and scare cannons. These activities complement the joint federal-provincial financial compensation program, which requires that a prevention program be provided in order for agricultural producers to qualify for compensation funding.

Wildlife Predator Compensation Program This program provides financial compensation to agricultural producers who have incurred losses to livestock (cattle, swine, sheep, goats, and bison) because of predation by wildlife (bears, wolves, cougars, or eagles). Assessment of losses is undertaken by AJSG. ACA is responsible for making the compensation payments to the agricultural producers as per a set payment schedule. In 2022/23, the federal government will continue to supply 48 percent of the funding required for compensation payments.

Shot Livestock Compensation Program
This program provides financial compensation
to agricultural producers who have incurred
losses to livestock because of accidental shooting
by third parties during an open hunting season.
Compensation covers losses of horses and livestock
covered under the predator program, as well as
veterinary costs for wounded animals. Assessment
of the losses is undertaken by AJSG, while ACA
is responsible for making the compensation
payments to the agricultural producers as per a set
payment schedule.

Table 13: Compensation and Damage Prevention Projects for 2023/24

Project		Primary Purpose	Expected Outcomes		
Waterfowl Crop Damage Prevention ACA \$2,791		Provide assistance to agricultural producers in preventing crop depredation losses as a result of waterfowl.	Provide access to information on techniques for reducing crop depredation to agricultural producers.		
			 Ensure the prevention program meets requirements so that Alberta's agricultural producers qualify for the joint federal- 		
Partner	\$0	Take 19111	provincial compensation program.		
Total	\$2,791				
Wildlife Predator Compensation		Reimburse livestock producers for losses or injury to specified	 Provide compensation payments within 30 days of receiving processed claims from EPA. 		
ACA \$15	50,000	livestock because of predation by wolves, cougars, grizzly bears,			
Partner \$15	50,000	black bears, or eagles.			
Total \$30	00,000				
Shot Livestock Compensation		Reimburse livestock producers for losses or injury to specified	Provide compensation payments within 30 days of receiving processed claims from EPA.		
ACA \$	15,000	livestock as a result of accidental shooting by a third party during			
Partner	\$0	an open hunting season.			
Total \$	15,000				



Project: MULTISAR (Riparian assessment) photo: ACA

7.0 Monitoring and Accountability

On time, on budget, highest quality, and done safely continue to be the cornerstones by which we measure every project.

Project leads are responsible for providing monthly updates to their manager who reports results to the Management Team, ensuring projects are on track. These updates allow us to address and resolve any issues in a timely manner. In addition, project leads prepare annual summary reports that are posted on our website by April 30 each year. These summary reports are reviewed as part of an internal quality control process. Posting our reports on the website allows our stakeholders to assess the quality of our work. Whether praise for a job well done or constructive criticism on how to improve our work, we encourage stakeholder feedback.

We assure financial accountability through a number of processes, including internal controls and a yearly external audit. We also make all financial statements available to the public on our website.

Our Annual Report is released each September to EPA, our member groups, and to the public. This document clearly and concisely outlines the projects we have completed, the funds we have spent, and the results we have produced. It is this document that our stakeholders should review to ensure that we are providing good conservation value.

Perhaps the most important monitoring and accountability process is our staff, who are always willing to engage with our partners, stakeholders, and the public about our organization, our work, and our projects. We pride ourselves on being open and transparent and willing to answer questions about any of our projects.



Project: Alberta Volunteer Amphibian Monitoring Program photo: ACA, Garret McKen

8.0 Financial Summary

Our 2023/24 operating budget, including projected land donations and funds donated for land purchase, is \$19,274,126.

In accordance with the Canadian Institute of Chartered Accountants Standards and Collection Handbook, our year-end financial statements for land donations and funds donated for land purchase are presented as assets, rather than revenue. However, showing these partner donations in our annual budget fairly represents the next 12 months of work and our efforts to increase conservation activities through non-levy funding.

Our 2023/24 budget is based on a levy revenue projection of \$14,396,782 (established from prior year levy revenue.), a projection of partner (non-levy) revenue for projects of \$3,877,344 and a projection of partner (non-levy) donations of land or funds for land purchase of \$1,000,000.

\$14,849,187 is allocated to Wildlife, Fisheries, Land Management (including land purchase and donations), Information, Education, and Communications, RAP, Grant, and Compensation programs. This amount is equivalent to 103.1% percent of the levy revenue value collected from hunters and anglers being put directly back into our natural resources.

Table 14: Summary Budget for 2023/24

Program	ACA (Levy Funds)	Partner Funds	Total Budget
Administration	\$1,319,453	\$43,588	\$1,363,041
Finance	\$795,913	\$1,080,379	\$1,876,292
Business Development	\$317,274	-	\$317,274
Human Resources	\$307,820	-	\$307,820
Health and Safety	\$136,514	-	\$136,514
Information Technology	\$423,999	-	\$423,999
Information, Education, and Communications	\$1,231,140	\$170,200	\$1,401,340
Wildlife	\$3,013,124	\$1,182,403	\$4,195,526
Fisheries	\$2,261,679	\$457,986	\$2,719,665
Land Management	\$2,244,631	\$742,789	\$2,987,420
Report A Poacher (RAP)	\$302,079	-	\$302,079
Compensation and Damage Prevention	\$167,791	\$150,000	\$317,791
Grants	\$1,575,367	\$50,000	\$1,625,367
Subtotal Budget	\$14,096,782	\$3,877,344	\$17,974,126
Land Donations and Funds for Land Purchases	\$300,000	\$1,000,000	\$1,300,000
TOTAL BUDGET	\$14,396,782	\$4,877,344	\$19,274,126



Project: Furbearer Trends (ACA/ATA Partnership) photo: ACA, Robert Anderson



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Alberta Fish & Game Association

Alberta Hunter Education Instructors' Association

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Backcountry Hunters & Anglers - Alberta Chapter

Nature Alberta

Pheasants Forever, Alberta Council

Treaty 8 First Nations of Alberta

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